



A MESSAGE FROM
NASA DEPUTY ADMINISTRATOR
COL. PAM MELROY

1
00:00:00,000 --> 00:00:06,339

Hi, I'm Pam Melroy and I had the incredible honor and privilege of having been sworn in recently

2
00:00:06,339 --> 00:00:10,509

by Administrator Nelson to be Deputy Administrator of NASA.

3
00:00:10,509 --> 00:00:13,011

So help me God. So help me God.

4
00:00:13,011 --> 00:00:14,846

Congratulations!

5
00:00:18,515 --> 00:00:22,352

I'm grateful to Administrator Nelson, the Senate who confirmed me,

6
00:00:22,352 --> 00:00:29,024

and President Biden and Vice President Harris for having the confidence in me to help lead the agency forward

7
00:00:29,691 --> 00:00:36,696

And that's exactly why we're here – me, Administrator Nelson, and Associate Administrator Bob Cabana.

8
00:00:36,696 --> 00:00:46,004

We're committed to leading NASA as a team with a shared goal: not just to lead today's NASA, but to look toward

9
00:00:46,004 --> 00:00:55,011

to turn science fiction into science fact, and to uncover stunning developments and discoveries that will change

10
00:00:55,011 --> 00:01:01,683

When I was a little girl, America's big, bold mission was landing on the Moon as part of the Apollo program.

11
00:01:01,683 --> 00:01:07,854

And watching the Saturn V blast off, seeing Neil Armstrong and Buzz Aldrin land on the Moon,

12
00:01:07,854 --> 00:01:13,359

it inspired me, and a generation of astronauts and engineers.

13
00:01:13,359 --> 00:01:16,528

I always dreamed of flying up into the clouds.

14

00:01:16,528 --> 00:01:23,867

Back in the 60s, girls were expected to play with dolls, not toy planes, but I always knew I wanted to fly.

15

00:01:25,502 --> 00:01:34,509

I'm incredibly grateful when I look back and realize how difficult it would be in any other country in the world

16

00:01:34,509 --> 00:01:41,348

for a little girl to grow up, and go into the Air Force, and become a test pilot, and an astronaut.

17

00:01:41,348 --> 00:01:45,618

I owe so much to the Air Force for inspiring me,

18

00:01:45,618 --> 00:01:52,690

but also for providing opportunities, and also providing me with leaders to learn from.

19

00:01:52,690 --> 00:01:59,695

Throughout my training, first in the ROTC program, then in the Air Force as a pilot and test pilot,

20

00:01:59,695 --> 00:02:09,503

and later at NASA in astronaut training, and over the course of my three amazing space missions on the Space

21

00:02:09,503 --> 00:02:16,842

I learned that the first duty of a leader is to listen, and the second duty is to act.

22

00:02:16,842 --> 00:02:25,516

Being an astronaut is much more than actually flying in space. Although, granted, it always is our favorite part.

23

00:02:25,516 --> 00:02:31,354

We have the opportunity to get to work with people all around NASA,

24

00:02:31,354 --> 00:02:39,694

support missions that are on orbit or to come, to prepare and plan for the future.

25

00:02:39,694 --> 00:02:50,169

I'm very grateful for the opportunity to also have served at DARPA, which is an amazing organization, and share

26

00:02:50,169 --> 00:02:59,176

They were both formed after Sputnik, and the realization in this country that first, we needed to up our game in

27

00:02:59,176 --> 00:03:03,513

and second, we needed to prevent strategic surprise in the future.

28

00:03:04,847 --> 00:03:12,687

As a result, some of the smartest people I've ever worked with are at NASA and at DARPA.

29

00:03:13,854 --> 00:03:19,859

The innovation was very rewarding, and in many ways, I felt completely unleashed there,

30

00:03:19,859 --> 00:03:27,198

and I'm excited about bringing some of that thinking back to some of the future challenges that we have at NASA

31

00:03:32,002 --> 00:03:39,341

At an agency with so much talent, skill, and knowledge, it's critical that we hear directly from our teams –

32

00:03:39,341 --> 00:03:45,012

to hear about what works; what needs improvement; and where we can better integrate.

33

00:03:45,012 --> 00:03:49,015

And after we've listened, we will act to support you.

34

00:03:50,183 --> 00:03:52,685

And that holds true for all NASA leadership

35

00:03:52,685 --> 00:04:01,025

because it's our workforce that makes this agency so special, capable, and resilient in the face of adversity.

36

00:04:01,025 --> 00:04:05,195

So much of what NASA does is inspire the next generation.

37

00:04:05,195 --> 00:04:12,367

But in order to be successful in that inspiration, we have to continue to be leaders when it comes to diversity and

38

00:04:12,367 --> 00:04:19,006

At NASA, we do not see only what has been, we see what can be.

39

00:04:19,006 --> 00:04:28,347

These shared set of core values – equity, safety, integrity, teamwork, inclusion,

40

00:04:28,347 --> 00:04:34,018

they're evident in all we do, and they're central to NASA's success.

41

00:04:34,018 --> 00:04:42,024

But NASA couldn't carry out any of our missions without our most important asset: you. The NASA workforce.

42

00:04:42,024 --> 00:04:48,029

I always like to say, it's not just rocket propellant that launches spacecraft, its people,

43

00:04:48,029 --> 00:04:51,365

and that's why it's critical that NASA invests in the future,